Rejoice in hope, be patient in suffering, persevere in prayer.

Romans 12:12
MESSAGE FROM THE GENERAL SECRETARY

Dear Brothers and Sisters in Christ:
Through your prayers, gifts, and service last year, UMCOR continues its remarkable response to floods, tornadoes, typhoons, earthquakes, and hurricanes directly and with partners around the world. Because of you, we are able to work with communities in building up health and development initiatives.

Thomas Kemper
Photo: Felipe Castillo

We are blessed by partnerships. We joined with the volunteers-in-mission network and the Greater New Jersey and New York annual conferences in response to the devastation of Superstorm Sandy. More than 1,000 UMCOR-trained early response teams answered the call to service. Thousands of cleaning buckets arrived, and UMCOR provided grants for emergency and long-term recovery. The United Methodist communications agency (UMCom) stepped in to provide a call center when the storm closed our UMCOR offices in New York City for several days.

Partnerships are essential in many areas of relief and health ministries. UMCOR continued collaborative work in Haiti in the ongoing aftermath of the early 2010 earthquake, and in Japan in the wake of the 2011 triple disaster.

Health boards developed in concert with annual conferences in Africa are growing in their capacity for program design and financial management. The goals of these boards include addressing health challenges with systems of accountability, transparency, and strong impact. At present, this work relates especially to the Imagine No Malaria campaign of The United Methodist Church (see page 32).

During the past year, we realigned our organization to make our operations more flexible. Nine country offices have historically operated under an UMCOR non-governmental organization (NGO). The NGO is now integrated into the international programs unit. It is a step that strengthens staff collaboration, strategic planning, and long-term resource alignment.

We also refocused our approach to refugee and immigration ministries in the United States in ways that heighten our commitments to this vulnerable population. Church World Service, a longtime partner, is now connecting United Methodists and congregations with refugees and immigrants in need. In addition, Justice for Our Neighbors, which provides legal services to immigrants at the grassroots level, is now a separate corporation, National JFON. This move expands its scope of ministry.

Our strategic vision sees UMCOR growing as a leader in disaster response and also as a partner in community-based economic development and health services.

Thank you for your prayers, gifts, labor, and commitment as we work together to achieve God’s mission among people and their communities.

In mission together,

Thomas Kemper
General Secretary
General Board of Global Ministries
The United Methodist Committee on Relief (UMCOR) serves as the primary channel for United Methodist assistance when a natural or human-made disaster strikes outside the United States. UMCOR works in partnerships with the central conferences of The United Methodist Church and other Methodist bodies, as well as with local aid organizations and other international relief agencies to implement programs around the world. Thanks to these partnerships, UMCOR can respond to natural disasters in areas where there is no United Methodist presence.
In 2012, UMCOR responded to 13 international emergencies and ongoing crises including the civil unrest in Syria, hunger and violence in the Horn of Africa, the aftermath of the triple disaster in Japan in 2011, and the continuing work needed from the earthquake in Haiti in 2010. In all, UMCOR provided 153 grants to 32 countries totaling US $7,671,054.00.

**Highlights**

**SYRIA**
The ongoing crisis in Syria is being intensified by civil conflict and increasing the number of displaced persons. UMCOR responded to this disaster with grants to support relief efforts by partners:

- **International Blue Crescent**
  Provided hygiene kits (soap, detergent, shampoo, washing liquid, diapers) for 1,000 internally displaced families living in the outskirts of Aleppo and Damascus, Syria, with priority given to those families who have lost the fathers and are now headed by women.

- **ACT Alliance**
  Provided humanitarian assistance and protection to 22,000 people; trained 35 healthcare workers from Lebanon to provide healthcare and psychosocial support; supported 50 students to attend remedial classes; and gave 456 people rent assistance.
Global Medic
Over 4,200 Syrian refugees in Lebanon received:
- 600 food kits (rice, lentils, beans, sugar, tahini, oil, tea, tomato sauce, sardines, lunch meat, cheese, and jam);
- 600 hygiene kits (soap, dishwashing liquid, bleach, laundry detergent, sponges, tissues, shampoo, diapers, and sanitary napkins).

HAITI
During 2012, Haiti transitioned from emergency-response phase to early-recovery phase. In March the Strategic Planning process began, and was completed by the end of the year. UMCOR’s five-year vision for continued engagement in Haiti received approval from the Board during its biannual meeting in October 2012.

JAPAN
After the triple disaster on March 11, 2011, UMCOR continues to work with partners to provide relief efforts:

- **Global Medic**
  Installed 22 temporary shelters that benefitted 370 fishermen and oyster and seaweed harvesters and 1,480 people; shelters provide storage, a sense of community, a central congregation point, and educational courses; this greatly extends the life of the equipment, tools, and other supplies used by the fishermen.

- **Japan Ecumenical Disaster Response Office/National Council of Churches in Japan (JEDRO-NCCJ)**
  Provided eight support centers, through Tohoku HELP’s “Ground House” project, for individuals and families displaced by the triple disaster; these centers provide household goods and food, spiritual support and counseling, opportunities for fellowship and community-building, connection to food radiation-measurement programs, assistance with temporary housing, and short-term retreat programs.

- **Church World Service (CWS)**
  Conducted four sessions of psychological stress-care seminars for 78 attendees and held a seminar in Tokyo in which 20 people from 11 organizations participated; helped in conducting workshops on quality and accountability; held a workshop on disaster risk reduction for civil society organizations that 28 people from 26 different agencies attended; translated the Humanitarian Accountability Partnership 2010 into Japanese with 500 copies printed and distributed, and 1,000 copies reprinted.
• United Church of Christ in Japan (UCCJ)/Tohoku Disaster Relief Center—Ishinomaki
  Strived to be a constant presence in the lives of the survivors of Ishinomaki, through staff visits to the community, help with cleaning around the houses, cleanup of fisheries, and visiting people who live in temporary housing.

HORN OF AFRICA
The ongoing complex emergency in the Horn of Africa includes drought and famine; mass migration and displacement of people across the region; and political instability, especially in Somalia.

Ethiopia:
• International Relief and Development
  • Provided emergency food packages (five-month supply) to 1,110 households.
  • Provided four schools with water storage tanks (2,027 beneficiaries).
  • Distributed a six-month supply of nutritional supplements to 3,000 children under the age of five.
  • Provided seeds to 2,700 households.

Kenya:
• Church World Service
  • Provided emergency family food packages for 1,110 households in Mwingi and Nzambani for five months.
  • Provided drought-resistant seeds to 2,700 families in Mwingi and Nzambani.

• Constructed four water-storage tanks to hold brought-in clean water at one school in Mwingi and three schools in Nzambani.
• Began de-silting of several sand dams.
• Provided nutritional “sprinkles” to 3,000 children under the age of five.

Somalia:
• International Blue Crescent
  • Distributed student and teacher kits to 500 students and 100 teachers.
  • Paid for 13 teachers’ incentives for five months.
  • Developed child-friendly playgrounds at four schools.
  • Provided 80 pieces of school furniture for students.
  • Provided supplementary food items for 500 school-age children.
  • Procured and distributed 500 students’ uniforms.
  • Conducted 13 teacher trainings on gender, conflict resolution, cross-cutting issues, and disaster risk reduction.

• Kaalmo Relief and Development (KRD)
  • Held a four-day workshop on conflict management for 60 people, including men, women and youth, and traditional elders.
SYRIA’S REFUGEES: ESCALATING NEEDS

The worsening ripple effects of Syria’s now full-fledged civil war cry out for international humanitarian response. Among the communities worst hit are thousands of families whose living situation was never comfortable to begin with.

Palestinian refugees with “temporary” homes in Syria, notably in the Yarmouk Refugee Camp, which has existed close by the capital city Damascus since 1957, have become displaced all over again.

Yarmouk became a battlefield when the government’s army started raining down mortar shells on some of the camp’s 150,000 Palestinian residents, evidently on grounds that they gave support to Syria’s increasingly militant opposition.

The number of displaced persons from Syria fleeing to neighboring Lebanon has now reached well over 40,000—and it increases every day, with many of them (already an estimated 5,000) being Palestinian. They are largely joining their fellow Palestinians across the border, since Lebanon also has a long-established Palestinian refugee population dating back to 1948.

UNRWA, the UN agency responsible for Palestinian refugees, currently estimates that this flow into Lebanon will increase to well over 10,000 refugees by the time winter fully arrives. Most of the families inevitably leave behind all of their belongings in their hasty escapes.

Many—perhaps the majority—are being hosted by Palestinian refugee friends and families already living in Lebanon’s camps—people who have hardly enough money to feed, clothe, and house their own families, let alone the flood of new arrivals.

UN agencies, including the cash-strapped UNRWA, are not in a position to help further, and have been urgently requesting nongovernmental organizations to step in with help, and especially with badly needed humanitarian supplies.

UMCOR, the United Methodist Committee on Relief, is supporting a partner organization, American Near East Refugee Aid (ANERA), which has worked in the region for more than 40 years, in fresh efforts to bring bedding, health kits, school kits, and layette kits to the displaced families.

This month a 40-foot container of such supplies from UMCOR’s Sager Brown Depot in Baldwin, Louisiana, will be dispatched to Lebanon. Jennifer Ibrahim of ANERA says, “We hope that this volume of supplies will be sufficient to cover the majority of the Palestinian refugee families from Syria—and the families that are hosting them.”

School kits are especially needed since a new school year has begun and children have been starting afresh in a wholly changed and challenging learning environment. Lebanon’s already overcrowded UNRWA-provided schools are being enormously stretched by the greatly increased need, and now have to operate a double shift for lessons every day.

The health-kits provision aims to ensure that refugees and their host families maintain proper hygiene during their added upheaval, to prevent sickness from occurring and spreading. And the layette kits will, it is hoped, support new mothers whose babies are being born in unfamiliar and daunting conditions far from home.
US Disaster Response

In partnership with United Methodist annual conferences, UMCOR provides assistance and support to help conferences prepare for and respond to catastrophic events in the United States. UMCOR offers a roster of disaster-preparedness trainings for jurisdictions and conferences, and also helps them provide effective case management and long-term recovery to disaster survivors.

When All Seems Lost, BE COMPASSIONATE
In 2012, 42 UMCOR grants totaling US $3,228,750 strengthened the capacity of United Methodist Church annual conferences to leverage additional resources in the recovery of more than 83,000 people. More than 3,100 volunteers were trained and 146,835 were deployed at a value of US $93,318,543.

**Highlights**

In 2012:

- UMCOR responded immediately to the destruction caused by Hurricane Sandy for the Greater New Jersey, New York, New England, and Baltimore-Washington annual conferences with emergency grants to each conference. To date, the relief work continues as long-term recovery ministries are being launched and will be generously funded by UMCOR.
- The Upper New York Conference continues to provide recovery ministries, funded by UMCOR, following Hurricane Irene and Tropical Storm Lee in 2011.
- The North Alabama and Missouri conferences continue to provide recovery ministries following the tornadoes of 2011.
- The Rocky Mountain Conference continues recovery ministries following the wildfires in 2011.

**Grant Disbursements to Annual Conferences (in USD)**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SPRING STORMS</strong></td>
<td>$1,165,250</td>
</tr>
<tr>
<td><strong>FLOODS</strong></td>
<td>211,500</td>
</tr>
<tr>
<td><strong>WILDFIRES</strong></td>
<td>307,000</td>
</tr>
<tr>
<td><strong>HURRICANES:</strong></td>
<td></td>
</tr>
<tr>
<td>Sandy</td>
<td>160,000</td>
</tr>
<tr>
<td>Isaac</td>
<td>170,000</td>
</tr>
<tr>
<td>Tropical Storm Lee</td>
<td>100,000</td>
</tr>
<tr>
<td>Others*</td>
<td>1,110,000</td>
</tr>
<tr>
<td><strong>OTHER</strong></td>
<td>5,000</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$3,228,750</td>
</tr>
</tbody>
</table>

*Disbursements in 2012 include monies from previous grants for ongoing recovery from spring storms, floods, wildfires, and hurricanes in previous years.
THEY WERE BEYOND HUMAN

Joann DeLuca was in what she describes as a “state of confusion” when an Early Response Team (ERT) visited her home in Union Beach, New Jersey. The house, which was slammed by a wall of water from Hurricane Sandy, was still full of mud.

“We were in a shelter at the time,” she said. “You can imagine our lives were very topsy-turvy.”

DeLuca clearly recalls her first impression when the ERT showed up: “They were professional,” she said. “They came out with a work order, and went through every room with me. It was almost like a company was doing it. They looked at the damage; then they looked at what had to be done.”

Across the country, UMCOR has trained more than 10,000 ERT members, who help people like DeLuca. Their specialized training and credentials allow them to move quickly into a disaster zone once they are officially deployed.

In Union Beach, after the team started working, DeLuca said she began to consider the chance that God was somehow involved. “I’ve never seen people work like this in my life,” she said. “They were beyond human. They ripped down entire walls.”

After several days, the effort became ecumenical. “They were joined by some Mennonites from Nova Scotia. We had Mormons working there for a while, too,” she added.

The team helped DeLuca go through 30-plus years of belongings in her home’s flooded crawl space.

“They found my pictures. And they were smart,” she said, “because I was feeling so hopeless, that there were times I just said, ‘Throw everything away.’ But they knew what was good. They would put it aside—a photo, a Christmas decoration.”

ERTs were fanned out through Union Beach. “I honestly don’t know how our town would have even made the first step without them,” said DeLuca.

Union Beach still has a long road to go, she admitted. “Our town is very small. It’s less than a mile by a mile, and 250 houses were deemed unlivable. That’s a big part of our town.”

It’s not just about repairing a home, DeLuca reflected, it’s about feeling accompanied after a disaster. “You felt like you weren’t in it alone. I never felt like I was imposing on them, either. They were fulfilling a purpose they had within themselves. They had a higher purpose.”

DeLuca wished to share the message that no one is immune to disaster. “People feel safe,” she said. “Well, I lived in that house for 30-someodd years. But nobody is above a hurricane, or a fire, or an earthquake. No one is immune to anything.”
UMCOR Sager Brown depot in Baldwin, Louisiana, is headquarters for UMCOR’s relief-supply operations. UMCOR runs a second depot, UMCOR West, in Salt Lake City, Utah, and the larger UMCOR Relief-Supply Network includes another five relief-supply and mission centers.

Each year, thousands of committed people volunteer their time and service to assemble relief supplies that help meet the most basic needs of people in distress around the world. Health kits, cleaning buckets, school kits, layette kits, and birthing kits are just some of the supplies that provide basic necessities to people who lack ready access to them after a disaster or conflict.
Highlights

Through its seven depots throughout the United States, UMCOR:

- Responded to Hurricane Sandy relief efforts by delivering 23,544 cleaning buckets valued at nearly US $1.3 million to West Virginia, Virginia, New York, New Jersey, and Maryland from all seven depots within the UMCOR Relief Supply Network.
- Collaborated with other nonprofit organizations to provide donated transportation of supplies for Hurricane Sandy, resulting in an estimated savings of nearly US $35,000 to UMCOR.
- Responded to Hurricane Isaac relief efforts by delivering 7,493 cleaning buckets and 32,820 health kits, valued at more than US $800,000, to 12 different sites in Louisiana and Mississippi.
- Developed a long-term relationship promoting interreligious relationships between UMCOR West and the Church of Jesus Christ of Latter-day Saints that provides volunteers to the West depot with an overview of the Mormon culture in Utah and the commonality of work between the two churches.
- Utilized 12 UMVIM-trained, long-term volunteers in key positions at UMCOR Sager Brown to provide a wider variety of work/mission experiences for short-term volunteers.
- Promoted other UMCOR projects by retailing UMCOR Prosperity Candles and UMCOR Hope’s Blend coffee in gift shops at UMCOR Sager Brown and UMCOR West.
When UMCOR West Office and Depot first opened in fall 2009, gusting winds temporarily knocked the power out at the warehouse. Unfortunately, the lights went out just when the Rev. Brian Diggs, director of UMCOR West, was giving a tour of the new facility. “I found a lantern, and I led the group through the warehouse to the break room, where there was a window, so they could have some light,” recalled Diggs. He then left to fetch his cell phone.

When he returned, the group had placed the lantern in the middle of the 22,000-square-foot warehouse. “And do you know,” said Diggs, “that little light illuminated the entire warehouse.”

More than three years later, Diggs still tells this story because, to him, it’s symbolic of what transpires when one person assembles one relief-supply kit. Those individual efforts—working through all seven depots of the UMCOR Relief-Supply Network across the nation—end up lighting up thousands of lives, both within the United States and internationally. “I use that story to show people how much just one relief kit helps,” said Diggs.

The sheer numbers of kits that UMCOR delivers annually are evidence of a caring, connected United Methodist Church that is determined to deliver relief at the crucial hour of need.

The Relief-Supply Network is headquartered at UMCOR Sager Brown Depot in Baldwin, Louisiana. There, Kathy Kraiza, executive director of UMCOR’s Material Resources Ministry, coordinates the distribution of hundreds of thousands of kits, operating with all the grace and complexity of a dance choreographer.

In some ways, the impressive statistics tell the story. In 2012, UMCOR’s Relief-Supply Network shipped more than US $6 million worth of goods and materials to people in need worldwide. Nearly US $2 million worth of goods went to 17 different US states.

Given the amount of kits being distributed, what does the UMCOR Relief-Supply Network need most? Health kits, schools kits, and cleaning buckets, said Kraiza, though every kind of kit will be used by someone who is truly in need.

During the past five years, Kraiza has overseen a dynamic, expanding Relief-Supply Network that is more effective than ever. When Hurricane Sandy struck last October, member depots were not only ready to deploy supplies on behalf of The United Methodist Church, they also were working with National Voluntary Organizations Active in Disaster (NVOAD) to help meet needs through other organizations responding to Sandy.

“We are more connected than we’ve ever been,” said Kraiza. “With the Hurricane Sandy relief, everybody in the network and beyond—including NVOAD—was connecting with us, and it flowed so well.”
UMCOR Global Health programs work internationally with more than 300 United Methodist hospitals and clinics, hosting a network of a thousand community-health workers; using education as well as preventive and curative measures to confront major health issues such as malnutrition, maternal and child mortality, HIV and AIDS, and malaria; and increasing access to clean water and better sanitation. UMCOR’s Global Health strategy emphasizes the development of local resources so that improvements in public health are sustained over time.
COMMUNITY-BASED PRIMARY HEALTHCARE
US $610,376 supported 43 community-based primary healthcare projects.

HEALTH SYSTEMS STRENGTHENING
US $633,589 supported 12 health systems strengthening projects.

HUNGER AND POVERTY
US $811,516 supported 24 hunger and poverty projects.

IMAGINE NO MALARIA/NOTHING BUT NETS
US $1,043,690 supported 11 Imagine No Malaria and Nothing But Nets projects.

SUSTAINABLE AGRICULTURE
US $66,000 supported 11 sustainable agriculture projects.

WATER AND SANITATION
US $207,741 supported 12 water and sanitation projects.

COMMUNITY HEALTH/MATERNAL AND CHILD SURVIVAL

- **Zimbabwe**
  Global Ministries Missionary Florence Mefor taught nutrition and offered healthy meals to malnourished and ‘at-risk’ pregnant women in the community around Mutambara Mission Hospital. The women also received prenatal care and, at the appropriate time, were referred to wait in the hospital for a safe delivery.

- **Brazil**
  Trained educators and volunteers in preventive health to teach these concepts to the villagers along the Amazon and the Shade and Fresh water projects in Manaus.

- **United States**
  - Phoenix, Arizona: Provided preventive and curative healthcare at Justa Center (for homeless persons over 50).
  - Pharr, Texas: Funded CBPHC (Community Based Primary Health Care) manual and translation to English.
  - Madison, New Jersey: Conducted Drew University Shalom Zone/nutrition program in the local church.
  - West Palm Beach, Florida: Funded Older Adult Ministry program for Seniors at Trinity UMC.
  - Memphis, Tennessee: Offered Congregational Health Summit for 11 parish nurses to attend training as representatives of the Strategic Council.

HEALTH SYSTEMS STRENGTHENING

- **Malawi**
  Health board completed its initial health board training and sent its strategic plan to donor partners, resulting in the funding of a new clinic.

- Provided financial support for physicians in Liberia, Sierra Leone, Zimbabwe, Nigeria, and Guinea.

- Provided financial support for health board coordinators in DRC Congo, Liberia, Angola, Zimbabwe, and Malawi.

- Provided financial support for hospital administrators in Nigeria and Sierra Leone.

- Provided operational grant to the Sumbe Clinic located in the Southwest region of Cameroon to provide critical services to a community of more than 10,000 people.

- Supported second year of an MOU (Memorandum of Understanding) of the Clinton Rabb Clinic in Brisas del Mar, Colombia.
• Provided emergency financial assistance towards the purchase of a new generator for Ganta UM Hospital in Liberia.

WATER AND SANITATION

• Papua New Guinea
  The aim of the Enduga-Egu Community Rural Water Supply and Sanitation Project is to provide clean potable water to 17,000 individuals through construction of a dam and storage center.

• Nepal
  World Neighbors supported the implementation of the Safe Water, Health Behaviors (Safa Pani, Swasthya Aanibani) Program.

• Kenya
  - The Tengencha project will help to increase the level of access to sustainable, safe water for Tengecha Primary School and individuals; decrease the prevalence of water-related disease; promote integrated water (resources) management at the local level; and promote basic sanitation in the community.
  - Rural Women in Community Development Program (RWCDP) improved health and living conditions for the community by drilling one borehole to provide piped safe/clean water to benefit two villages and 1,200 people in Mikei sub-location; improved the technical capability of the community to manage the water and sanitation facilities; reduced waterborne disease in the two villages; and increased the level of income by 30 percent.
  - Nguono Self-Help Group is addressing the morbidity and mortality rates among rural communities through provision of clean, safe drinking water and sanitation awareness.

• India
  Comprehensive Rural Health Project (CRHP) will address emergency needs of inadequate water in an underserved community of Indira Nagar that is currently in drought. CRHP will implement a short-term solution by purchasing two water tankers for the community of Indira Nagar as well as build a long-term solution consisting of three water taps at a location with better access to underground water.
**IMAGINE NO MALARIA**  
Direct support from Imagine No Malaria went to the following African health boards:

<table>
<thead>
<tr>
<th>HEALTH BOARD</th>
<th>MAJOR ACTIVITIES UNDERTAKEN IN 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>DRC: North Katanga</td>
<td>- Distributed 2,000 LLINs to pregnant women and children under five;</td>
</tr>
<tr>
<td></td>
<td>- Provided lab tests, medicine, blood transfusion bags to one UMC hospital and 11 health centers;</td>
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<tr>
<td></td>
<td>- Renovated 2 labs.</td>
</tr>
<tr>
<td>Nigeria</td>
<td>- Trained 25 Community Health Workers;</td>
</tr>
<tr>
<td></td>
<td>- Held awareness campaign in 10 communities;</td>
</tr>
<tr>
<td></td>
<td>- Distributed 3,233 LLINs in maternity ward and 10 villages;</td>
</tr>
<tr>
<td></td>
<td>- Distributed medicine in 18 village clinics.</td>
</tr>
<tr>
<td>Zimbabwe</td>
<td>- Trained 166 Community Health Workers;</td>
</tr>
<tr>
<td></td>
<td>- Trained 22 church leaders and pastors on malaria prevention and control;</td>
</tr>
<tr>
<td></td>
<td>- Held awareness campaigns to reach 9,203 people.</td>
</tr>
<tr>
<td>DRC: Central Congo</td>
<td>- Trained managers in healthcare diagnosis and treatment of fever cases suspected of malaria;</td>
</tr>
<tr>
<td></td>
<td>- Dispensed materials and medicines to fight malaria in targeted health facilities;</td>
</tr>
<tr>
<td></td>
<td>- Trained laboratory technicians on accurate diagnosis.</td>
</tr>
<tr>
<td>DRC: South Congo</td>
<td>- Equipped four health facilities with medicine and support of or adequate treatment of malaria cases;</td>
</tr>
<tr>
<td></td>
<td>- Revitalized four malaria units, including three Methodist clinics and one unit at SAMUTEB Hospital.</td>
</tr>
<tr>
<td>Sierra Leone</td>
<td>- Renovated two existing structures and established three new malaria programs;</td>
</tr>
<tr>
<td></td>
<td>- Held school sensitizations at 150 UMC primary and secondary schools;</td>
</tr>
<tr>
<td></td>
<td>- Conducted radio programs in collaboration with District Health Management Teams.</td>
</tr>
</tbody>
</table>

6 Grants Awarded Totaling US $289,080
ZIMBABWE TRAINING PARTICIPANT COMMENDATION AND FEEDBACK:
OLD MUTARE

Cecillia Thobani is a 45-year-old widow with three children. She is the assistant administrator of Fairfield Children’s Home in the Old Mutare UMC Mission. She made the following comments on the training:

The Old Mutare group would like to extend their sincere gratitude to Mozart, Janet and Harold, the trainers from UMCOR for a job well done. This was training with a difference, where you are trained on something and then consume it to show that it’s safe for consumption. There are people in our group who had never seen the moringa tree and some who did not even know that it exist and there are some who had the tree in their backyards but did not know how to use or maintain it. All the above category of people can now cultivate and use moringa properly. We will now also be able to impart the knowledge to others about moringa. This group has already started and by the time you come back here in six months’ time we will have started our own plantation and also spreading the word to others. As a person who works with children, I have already identified a child who is going to benefit from moringa. I will take pictures of him before and during the time I will be feeding him on moringa. I believe this wonderful tree is going to help him.

Mrs. Rose Mungure is 60 years old and is the wife of the pastor in charge of the Ehnes Memorial Church at Old Mutare Mission, for which he also serves as the acting mission station chair. Mrs. Mungure commented on the training as follows:

This was an eye opener for me. I’ve benefited a lot from the training. I did not know anything about moringa. We heard that moringa is herb and a cure for HIV/AIDS. Now I’ve the knowledge I will spread the news that moringa is a super food with all the nutrients and 46 anti-oxidants. Moringa is not a medicine and does not cure diseases but it controls high blood pressure, diabetes etc. I do appreciate our facilitators and very grateful. I will spread the gospel / good news of the moringa, to my family, church especially the women and community. Thank God for this programme. God bless our facilitators.
In the wake of natural and civil disasters, UMCOR may establish a country office to provide humanitarian relief and transitional development to assist entire communities.

Currently, UMCOR has country offices in 10 countries, including Afghanistan, Armenia, Democratic Republic of Congo (DRC), Georgia, Haiti, Philippines, South Sudan, Sri Lanka, Sudan, and Zimbabwe. Through these offices, UMCOR implements programs in four core areas: emergency response, livelihoods, social and community development, and health, with the aim to help restore social stability, revitalize community structures, build peace, and empower communities to retake control of their lives.
Highlights

AFGHANISTAN

- Provided training in enhanced methods of teaching to 136 teachers in charge of 23,800 students, and the teachers were certified by the Ministry of Education in advanced teaching competencies.

- Provided 4,000 farmers with agriculture and marketing training; facilitated access for 800 farmers to new traders and market entry points for their products; distributed apple, pomegranate, and apricot seedlings to 3,000 families; and provided 100 vulnerable families with materials and training for building greenhouses and techniques for optimal vegetable planting.

- Provided livelihoods opportunities through traditional “kariz” water supply system cleaning: additional irrigation created through kariz cleaning increased incomes for 16,149 agricultural families, and labor from kariz cleaning created short-term employment opportunities for 1,033 families.

- Trained 800 women in proper approaches to hygiene and received hygiene kits to share with their families; also trained 900 women in health education.

ARMENIA

- Completed renovation of the Pokr Vedi Primary Health Care Center, a facility serving 3,154 individuals, including 875 children, in the community of Pokr Vedi in Ararat marz (province).

- Trained 169 Community Health Volunteers (CHVs) in the prevention of HIV and AIDS, TB (tuberculosis), and STIs (sexually transmitted infections); the CHVs provided health information to 3,800 community members on prevention of HIV/AIDS and STIs, condom use, and TB-related issues.

- From July through December 2012, provided nutritional support through the delivery of 15,876 kg of cheese to a total of 7,471 disadvantaged people living in orphanages, boarding kindergartens, special schools, mental hospitals, and elderly homes; the program provides each beneficiary with 40 grams of cheese every second day, which supplies 7.5 percent of their average daily energy requirement and 10 grams of protein.

- Enhanced and expanded diets of 400 beneficiaries in Anipemza community; provided agricultural training to benefit recipients at Gyumri Elderly Home and Gyumri #1 Child Care and Support Boarding Institution; improved nutritional security for beneficiaries in target community and institutions through the establishment of local farms.

In 2012, the country offices, with support of headquarters, managed a total of 76 grants with a value of US $54,573,083.

<table>
<thead>
<tr>
<th><strong>Grant-Funded Programs in 2012</strong>*</th>
<th># of Grants</th>
<th>Value of Grants (in USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Afghanistan</td>
<td>5</td>
<td>$3,578,974</td>
</tr>
<tr>
<td>Armenia</td>
<td>16</td>
<td>7,735,305</td>
</tr>
<tr>
<td>DRC</td>
<td>13</td>
<td>3,433,527</td>
</tr>
<tr>
<td>Georgia</td>
<td>3</td>
<td>7,206,588</td>
</tr>
<tr>
<td>Haiti</td>
<td>5</td>
<td>12,126,277</td>
</tr>
<tr>
<td>South Sudan</td>
<td>13</td>
<td>5,636,328</td>
</tr>
<tr>
<td>Sri Lanka</td>
<td>3</td>
<td>4,687,961</td>
</tr>
<tr>
<td>Sudan</td>
<td>11</td>
<td>8,781,780</td>
</tr>
<tr>
<td>Zimbabwe</td>
<td>7</td>
<td>1,386,341</td>
</tr>
<tr>
<td><strong>Total Grants</strong></td>
<td><strong>76</strong></td>
<td><strong>$54,573,083</strong></td>
</tr>
</tbody>
</table>

* The Philippines Office is not included in 2012 grants.
DRC
- Helped 30 kg of moringa powder to be produced by 90 beneficiaries, together with community health workers, as part of the Food Resource Bank-funded program; provided this moringa powder to two health centers with nutritional programs to supplement the diets of women and malnourished children; participants report that in addition to their own households, about 270 households in the community have incorporated moringa and soya bean in their diet; constructed three wells and three blocks of three latrines (nine total) as part of the FRB-funded program.
- Provided substantial crop production training as part of UMCOR’s Foods Resource Bank-funded program, introducing a special topic on moringa to participants; distributed 600 moringa seeds after this training in each of three communities to establish a nursery.

GEORGIA
- Facilitated two Georgia-Abkhazia joint health forums for 42 health professionals on both sides of the Georgia-Abkhazia administrative boundary line, in an effort to build bridges between conflict-affected communities in Georgia and Abkhazia; with additional trainings planned for early 2013.

HAITI
- Implemented the “SEED—Strengthening Entrepreneurship and the Economy through Women’s Business Development—pilot” project to empower women-headed small businesses in Haiti, by developing their core business knowledge through financial literacy training and business training; this project’s goal is to enable women-headed small and medium-sized enterprises to achieve greater economic self-sufficiency through training and small-grants support, as part of ongoing return to neighborhood programs; identified approximately 75 beneficiaries amongst the most vulnerable to be part of the pilot phase of this project.
- Partnered with the United Nations Development Program (UNDP) to carry out training of construction workers and community members as part of the UNDP CARMEN Program; implemented training in partnership with structural and earthquake engineering firm Miyamoto International, which empowered community members by providing the tools and knowledge needed to ensure the highest quality, good value, best building practices, and timely home reconstruction and repairs; reached 5,000 families with this program, with expected sustainable improvement to the way homes are constructed in Haiti.
- Aimed to repair damaged primary and secondary schools in the communes of Delmas and Pétion-Ville through the “Repairing Schools—Facilitating Community Return” shelter and reconstruction project; increased access for

- Distributed US $323,893.50 worth of non-medical supplies, including health kits, school kits, layette kits, sewing kits, and bedding packs.
- Distributed US $1,847,805.41 worth of pharmaceutical and medical supplies to beneficiary institutions.
thousands of children in these and other earthquake-affected areas, through the project, to 11 secure, quality schools and associated WASH facilities, including latrines and hand-washing stations.

- Worked to decrease the levels of unmanaged plastic disposal in Port-au-Prince, through the joint WASH, Livelihood “Income Generation from Reuse of Plastic” program, by promoting the reuse of plastic materials through a means to generate income; provided individuals with the skills necessary to transform otherwise discarded plastic into a sellable product.

PHILIPPINES
- Held nine disaster risk reduction (DRR) trainings among nine different villages with over 400 participants through Project International Institute of Rural Reconstruction, in order to develop resilient barangays (villages) through capacity building, modeling, and integration of DRR and climate change adaptation in programs, projects, and activities of each target municipality, which included providing early-warning devices and health systems equipment; held DRR trainings for tribal communities in the mountain areas of Tanay, Rizal, and COGEO Rizal.
- Distributed 480,000 Aquatab water purification tablets (one-month supply) to 53,000 people, in ongoing relief to prevent the spread of waterborne illnesses after water sources became contaminated through flooding caused by Typhoon Washi in 2011; provided purified water to 11 evacuation areas in Santa Cruz, Laguna for one month after devastating monsoon rains, serving approximately 2,056 gallons per day to 6,042 individuals.
- Responded to communities devastated by flooding, fire, and internal conflict in Bulacan, Navotas, Iligan, Pampanga, Batangas, Laguna, North Cotabato, Davao del Norte, General Santos, Sultan Kudarat, and Compostela Valley.
- Implemented rehabilitation projects in Iligan City for those affected by Typhoon Washi, and in Tanay with a Dumagat tribal community affected by monsoon rains (Harris); worked to build a resilient community through DRR in partnership with Kapatiran-Kaunlaran Foundation, Inc.

SOUTH SUDAN
In this newly formed country that marked its first anniversary in 2012:
- Targeted 158 ex-combatants for training and the issuing of startup kits to establish their businesses of choice; equipped ex-combatants with vital knowledge on management of business, stock taking, calculation of profit and loss, and selection of feasible business options in their areas of reintegration; provided 70 ex-combatants without pre-existing business premises with financial support to construct business premises; trained ex-combatants on various communal aspects including peaceful co-existence, HIV/AIDS, STIs, and communicable diseases.
- Trained local communities in South Sudan in innovative techniques for fish and poultry farming, vegetable production, and linking products to market so as to increase household incomes and food security across target communities in Yei River County; the goal is to increase the level of production of existing agricultural products, the overall quality of these products, and the diversity of foods available locally for consumption.
- Worked to increase the utilization of health services among residents of targeted communities in Aweil North County by providing training and support to 30 Community Healthcare Workers (CHWs) and Traditional Birth Attendants (TBAs), and 10 county and payam health department officials; educated 3,000 households on good hygiene practices, through these community-based health workers, and distributed hygiene promotion kits and soap to 1,344 households.
- Reached 19,250 people from the payams in Aweil with hygiene-promotion information via 127 community-based hygiene promoters; discussed the importance of using latrines, hand washing, and water storage with the communities, in a bid to reduce communicable diseases caused by fecal matter; procured and distributed 22 bicycles to hygiene promoters to cover a wider area.
• Worked to provide access to clean water for communities in Aweil County by drilling six boreholes, training 45 water and sanitation committee members, providing spare parts and hand pump equipment to maintain the boreholes, and training and supporting 10 County Water Department officials.

• Implemented activities to reduce the incidence of malaria in Yei River County through a two-month education campaign and the distribution of Long Last Insecticide-Treated Nets (LLITNs).

• Distributed 2,016 hygiene kits and 6,720 school kits to the 6,720 pupils of Nyori 1, Nyori 2, Nyori Center, and 15 host community schools in Yei River County; eased the financial burden of children’s education on their families through this distribution.

SUDAN

• Provided 272 households with complete shelters in Khor Omer IDP (Internally Displaced Person) camp as part of the ‘Project for Provision of Basic Services to Returnees, IDPs and Host Communities in Darfur,’ funded by OFDA (USAID’s Office of Foreign Disaster Assistance); distributed 400 shelter kits in El Neem and 100 in El Ferdous to help vulnerable households repair shelters that were affected during the rainy season.

• Held six Peace Committee meetings, also as part of this program; discussed issues including the training of Hakamats, animal route demarcation, and monitoring of tensions and disputes that may arise as a result of movement of pastoralists from the North to the South after the rainy season.

• The East Darfur State Governor praised UMCOR for extending the opportunity for education to children in rural parts of East Darfur.

ZIMBABWE

• Began a Seasonal Targeted Assistance (STA) with funding from the World Food Program (WFP) in October; completed registration of 27,774 beneficiaries in six wards comprised of 15 Food Distribution Centers in UMP (Uzumba Maramba Pfungwe) District, through which a total of 190.300 MT (metric tons) of cereal, 34.350 MT of pulses, and 11.432 MT of vegetable oil were distributed to 19,030 beneficiaries in November; distributed a total of 288.500 MT of cereal, 50.050 MT of pulses, and 16.668 MT of vegetable oil to 27,774 beneficiaries in December.

• Paid school fees for 300 orphans and vulnerable children (OVC) at six primary and three secondary schools for the current term; procured two sets of school uniforms and a pair of school shoes for each beneficiary; selected 50 additional vulnerable youth to take part in vocational training; the team in Chimanimani worked with Child Protection Committees in two wards, linking them with services and building their capacity to respond to cases.

• Conducted malaria awareness and Monitoring and Evaluation trainings for 257 stakeholders as part of the malaria control program in Chimanimani district, which was funded by the United Nations Foundation, with participants including Village Health Workers, caregivers, village heads, school health coordinators, and other influential community leaders; conducted a malaria baseline survey in six wards, targeting 413 households; distributed 24,094 Long Lasting Insecticidal Nets (LLINs) to 9,905 households in six wards over the year, thus completing universal coverage in these areas; completed universal coverage in the 12 wards most affected by malaria since 2011, providing 45,437 LLINs to 19,119 families, training for 449 health workers and local leaders, and awareness-raising campaigns for these communities.

• Brought the Nyadire Mission water program to a close with accomplishments including the rehabilitation of three boreholes and reconstruction of two reservoirs in Mutoko District; allowed access to clean and safe water for the mission’s 200-bed hospital, a school system with preschool through secondary education with 1,400 students, a teachers’ college with 1,000 students, a nursing college with 60 students, and the Home of Hope Orphanage with 25 children; placed 30 health workers actively in the community disseminating hygiene information, and trained 10 teachers to implement hygiene promotion in schools.
CHALLENGES AND PROGRESS IN SOUTH SUDAN

Independence Day is coming—and not only in the United States.

July 9, 2012 marks the first anniversary of South Sudan’s existence as an independent country, finally separate from Khartoum-ruled Sudan after a long, bloody war.

The fledgling nation is beset by many challenges, not least of course, those resulting from the years of conflict (which disturbingly flare up again at times even today).

And inevitably, UMCOR is closely involved, having become busy there in response to turbulent crisis conditions during the separatist war. In fact, South Sudan operations began for UMCOR back in 2006, and have expanded substantially.

There are now three South Sudan offices: in the capital, Juba (UMCOR’s central office, established shortly after independence); in Aweil, close to the still-troublesome Sudanese border; and in Yei in the southwest, bordering both the Democratic Republic of Congo and Uganda.

Currently, UMCOR oversees aid programs amounting to US $3.2 million* and originating from a range of sources. These sources include USAID (through its Office of Foreign Disaster Assistance), the European Commission, the US State Department (through its Bureau of Population, Refugees and Migration), various United Nations agencies, some private grants, Ginghamsburg United Methodist Church, Holston Annual Conference, and of course, the generosity of individual United Methodists and others.

While UMCOR once concentrated on meeting immediate needs for the many thousands of displaced people in South Sudan, internally and from across borders, nowadays its programs embrace a broad range of services. The work includes developing better food security and livelihoods; children’s and adults’ education; water, sanitation, and hygiene projects; and health promotion in general.

In the Yei area, for instance, a program with the support of European Commission funding aimed at improving food security is achieving great impact—and taking traditional agriculture in some innovative directions. UMCOR’s program officer for the country, Kathryn Paik, reports: “It seems to be highly successful in the local communities.”

The area has long cultivated coffee, a cash crop, and cassava. UMCOR’s program is now working with local people to promote improved varieties of cassava and—in a wholly different realm of food production—fish farming as well.

Success brings its challenges, too, as the program in Yei is getting over-subscribed by farmers who want to enroll. In order to scale up and meet the growing demand, UMCOR is moving to reinforce its funding base—and so improve its much-needed management and logistical support for programs like Yei’s.

UMCOR DOES NOT TIE THE PROMISE OF ITS RELIEF AND DEVELOPMENT ACTIVITY TO ANY RELIGIOUS OR POLITICAL VIEWPOINT.

—From UMCOR Organizational Values

*This figure was accurate as of the original date of the publication of this story.
**PARTNERS IN OUR WORK**

ACT Alliance
Action Africa Help—International
Action for Community Empowerment
Action for Women and Awakening in Rural Environment
Africa Inland Church of Tanzania
Africare
AIDS Awareness Society
AIDS Interfaith Network
AIDS Ministries/AIDS-CA/AIDS Assist of North Indiana
Akura Women Initiatives
Alliance Development Trust
Alliance for AIDS Control and Children Development
Alliance for Global Food Security
Alliance for Malaria Prevention
American Near East Refugees Aid
Asian Rural Institute
Association Pour Un Meilleur Sante Rural
Bill and Melinda Gates Foundation
BRAC (Bangladesh Rural Advancement Committee)
Cameroon Mission Initiative
Camp and Retreat Ministries of The United Methodist Church Oregon-Idaho Conference
CARE International
Catholic Relief Services
China Christian Mission
Christian Aid
Christian Mission of Africa in Tanzania
Church of Christ Congo/Santé Pour Tous et Par Tous
Church of Pakistan
Church World Service
Church’s Auxiliary for Social Action
CitiHope International
Colombian Methodist Church
Comprehensive Rural Health Project Concern Universal
Coordination of Medical Works for the South Congo Conference
Cornaid
Ebenezers Group
Ecumenical Communication for Peace Ministry
Eglise Méthodiste d’Haiti
El-Derash Child Sponsorship, Family Aid and Community Development Organization
EMAH Chile (Equipo Metodista de Acción Humanitaria)
Enduga Egu Community Center
Engineers in Action
Entrepreneur Volunteer and Community Save
Episcopal Relief and Development
European Commission
Foods Resource Bank
Ganta United Methodist Hospital
Garhwal Community Development and Welfare Society
Ginghamburg United Methodist Church, Tipp City, Ohio
Global Action on Aging
Global Health Action
Global Welfare Association
GlobalMedic
Government of the Republic of Armenia
Habitat for Humanity International
Haitian Artisans for Peace International
Haitian Emergency Assistance Location
Harris Memorial College, Philippines
Heart to Heart International
Hellenicare
Homa Bay Women for Change
Horizon Wonders
Hub of Hope
Human Rights & Environmental Conservation in Kenya
Iglesia Evangélica Metodista Unida del Ecuador
Iglesia Metodista de Chile
Iglesia Metodista en Cuba
Inside NGO
InterAction
Interchurch Medical Assistance World Health
Interchurch Organization for Development Cooperation
International Blue Crescent Relief and Development Foundation
International Child Care
International Institute for Rural Reconstruction
International Organization for Migration
International Orthodox Christian Charities
International Relief & Development
International Orthodox Christian Charities
International Organisation forMigration
International Orthodox Christian Charities
International Relief & Development
Islamic Help UK
Island Hospice
Japan International Christian University Foundation
Justa Center
Kachere Development Program
Kammar Youth Empowerment Programmes
Kaptatran-Kaunlaran Foundation, Inc.
Kawish Resource Center
Kiramayi Socio Educational Society
Kissy United Methodist Hospital Friends Unit
Korean Christian Church in Japan
Koru Women in Action for Development
KwaZulu-Natal Christian Council
Lake Region Community Development Programme
Laligurans Youth Club
Living Water International
Lord’s Mountain Orphanage
Lutheran World Relief
Manila Episcopal Area, Philippines
Maua Methodist Hospital
Medicines for Humanities
Mercy Corps
Methodist AIDS Programme
Methodist Church of Britain
Methodist Church of the Caribbean and Americas
Methodist Church of Ghana
Methodist Church of Southern Africa
Methodist Mission in Cambodia
Methodist Mission of Diengenga, North Lodja District
Methodist Women Development Group
Missing Link Uganda
Mott MacDonald
Mozambique Missouri Initiative—Igreja Metodista Unida Para o Mundo Mundial
Muslim Aid
Mutamba Mission Hospital
National Christian Council in Japan
National Council of Churches in Japan
National Council of Churches in Japan Ecumenical Disaster Relief Office
Netherlands Ministry of Foreign Affairs
NetforLife®
Ngono Self-Help Group
Njilah Water Project
North Katanga Medical Coordination—HIV/AIDS Project in Kamina
North Katanga Medical Coordination—Kamina Counseling and Lab Rehabilitation
Nothing But Nets
Norwegian Church Aid
Norwegian Ministry of Foreign Affairs
Obunga Youth Group for Development
Ogongo Center for Care and Development
Organization for People Empowerment
Ouna Women’s Group
Philadelphia Baptist Church
Project Hope
Project Kindle
Project Tariro and Old Mutare Mission Hospital
Promise for Haiti
PROSIR (Programa de Servicio de Integración para Refugiados)
Rambira Arise Network Youth Group
Reach Out Ministries
Refugee Resettlement and Immigration Services of Atlanta
Riruta United Women Empowerment Programme
Sakaar Outreach
Salamas Women’s Group
Save the Children
Service Chrétien d’Haiti—Act Alliance—Project Conjoint
Servicio Ecuménico de Apoyo y Orientación a Migrantes y Refugiados—CAREF
Shepherd's Hope, Inc.
Shine Ministries
Shungu Memorial Health Center
Society for the Promotion of Education and Awareness
South Florida Urban Ministries
Sri K. Pitichi Reddy Educational and Welfare Society
St. Luke’s United Methodist Church, Orlando, Florida
St. Monica Women’s Group
Start with One Kenya
Stop Hunger Now
Sustainable Action for the Rural Sector Community of Shalom
Swedish International Development Cooperation Agency
In 2012, UMCOR continued its work of bringing hope to people who needed it most. We provided US $48.6 million to support programs that alleviated the suffering of those affected by disasters, poverty, and disease.

UMCOR’s Total Expenditures in 2012 amounted to US $54 million, of which, US $5.4 million was spent on administration and fundraising efforts.

UMCOR’s Operating Revenue is impacted by donor giving in response to disasters, and in years when these take place, giving is higher. We are thankful that there were no major disasters in 2012, which resulted in UMCOR’s revenue being US $54.3 million for the year, US $14.6 million lower than 2011, which saw the Japan earthquake and UMCOR’s response to it. We continue to be thankful for our donors’ generosity in the face of competing needs.

UMCOR’s Statement of Financial Position shows Net Assets of US $118.9 million. US $73.4 million of these assets are Temporarily Restricted, and most significant of these is US $26.4 million held for the long-term recovery effort that remains ahead of us in Haiti. The Undesignated Assets of US $19 million are indicative of the ongoing financial stability within the organization.

UMCOR is progressing with hope because of your faithful generosity. Thank you for your trust in UMCOR as we work on your behalf to serve all of God’s people everywhere.
### Consolidated Statement of Activities

#### Year Ended December 31, 2012

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating revenues:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Funds of The United Methodist Church:</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Advance Special Gifts</td>
<td>$5,240,042</td>
<td>$13,698,606</td>
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<td>$18,938,648</td>
</tr>
<tr>
<td>One Great Hour of Sharing</td>
<td>$2,613,458</td>
<td>-</td>
<td>-</td>
<td>$2,613,458</td>
</tr>
<tr>
<td>World Service Allocation</td>
<td>-</td>
<td>62,171</td>
<td>-</td>
<td>62,171</td>
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<tr>
<td>Donated commodities</td>
<td>$8,320,931</td>
<td>-</td>
<td>-</td>
<td>$8,320,931</td>
</tr>
<tr>
<td>Grants and contracts</td>
<td>$10,692,419</td>
<td>-</td>
<td>-</td>
<td>$10,692,419</td>
</tr>
<tr>
<td>Gifts and bequests</td>
<td>$1,646,638</td>
<td>1,581,017</td>
<td>-</td>
<td>3,227,655</td>
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<tr>
<td>United Methodist Women’s gift</td>
<td>$116,603</td>
<td>100,473</td>
<td>-</td>
<td>217,076</td>
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<tr>
<td>Interest and dividends, net of investment fees</td>
<td>$1,549,346</td>
<td>234,243</td>
<td>-</td>
<td>1,783,589</td>
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<tr>
<td>Sager-Brown income</td>
<td>$815,655</td>
<td>-</td>
<td>-</td>
<td>$815,655</td>
</tr>
<tr>
<td>Aregak program income</td>
<td>$7,392,753</td>
<td>-</td>
<td>-</td>
<td>$7,392,753</td>
</tr>
<tr>
<td>Other income</td>
<td>$209,758</td>
<td>-</td>
<td>-</td>
<td>$209,758</td>
</tr>
<tr>
<td><strong>Total operating revenue (loss)</strong></td>
<td><strong>$58,312,082</strong></td>
<td><strong>(4,037,969)</strong></td>
<td>-</td>
<td><strong>$54,274,113</strong></td>
</tr>
<tr>
<td>Operating expenses:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special ministries</td>
<td>$6,016,732</td>
<td>-</td>
<td>-</td>
<td>$6,016,732</td>
</tr>
<tr>
<td>Advance special projects</td>
<td>$17,554,370</td>
<td>-</td>
<td>-</td>
<td>$17,554,370</td>
</tr>
<tr>
<td>Relief projects (grant funds)</td>
<td>$18,959,744</td>
<td>-</td>
<td>-</td>
<td>$18,959,744</td>
</tr>
<tr>
<td>Health programs</td>
<td>$2,175,636</td>
<td>-</td>
<td>-</td>
<td>$2,175,636</td>
</tr>
<tr>
<td>Aregak program</td>
<td>$3,858,479</td>
<td>-</td>
<td>-</td>
<td>$3,858,479</td>
</tr>
<tr>
<td><strong>Total program services</strong></td>
<td><strong>$48,564,961</strong></td>
<td><strong>-</strong></td>
<td>-</td>
<td><strong>$48,564,961</strong></td>
</tr>
<tr>
<td>Supporting services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management and general</td>
<td>$4,623,800</td>
<td>-</td>
<td>-</td>
<td>$4,623,800</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$824,106</td>
<td>-</td>
<td>-</td>
<td>$824,106</td>
</tr>
<tr>
<td><strong>Total supporting services</strong></td>
<td><strong>$5,447,906</strong></td>
<td><strong>-</strong></td>
<td>-</td>
<td><strong>$5,447,906</strong></td>
</tr>
<tr>
<td><strong>Total operating expenses</strong></td>
<td><strong>$54,012,867</strong></td>
<td><strong>-</strong></td>
<td>-</td>
<td><strong>$54,012,867</strong></td>
</tr>
<tr>
<td>Increase (decrease) in net assets from operations</td>
<td>$4,299,215</td>
<td><strong>(4,037,969)</strong></td>
<td>-</td>
<td>261,246</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>$19,714,479</td>
<td>-</td>
<td>-</td>
<td>$19,714,479</td>
</tr>
<tr>
<td><strong>Total operating revenue (loss)</strong></td>
<td><strong>$58,312,082</strong></td>
<td><strong>(4,037,969)</strong></td>
<td>-</td>
<td><strong>$54,274,113</strong></td>
</tr>
</tbody>
</table>

#### Nonoperating activities:

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net appreciation in fair value of investments</td>
<td>$3,125,614</td>
<td>777,717</td>
<td>-</td>
<td>3,903,331</td>
</tr>
<tr>
<td>Net appreciation in fair value of perpetual trusts</td>
<td>-</td>
<td>- 30,050</td>
<td>-</td>
<td>30,050</td>
</tr>
<tr>
<td>Increase (decrease) in net assets from operations</td>
<td>$4,299,215</td>
<td><strong>(4,037,969)</strong></td>
<td>-</td>
<td>261,246</td>
</tr>
<tr>
<td><strong>Total net assets released from restrictions</strong></td>
<td><strong>$19,714,479</strong></td>
<td><strong>-</strong></td>
<td>-</td>
<td><strong>$19,714,479</strong></td>
</tr>
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</table>

#### Net assets at beginning of year

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$15,793,947</td>
<td>$30,553,567</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investments</td>
<td>81,832,562</td>
<td>70,721,222</td>
<td></td>
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<tr>
<td>Total assets</td>
<td><strong>$146,590,202</strong></td>
<td><strong>$142,034,141</strong></td>
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</tbody>
</table>

#### Liabilities and Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Due to General Board of Global Ministries and related entities</td>
<td>$133,823</td>
<td>$40,887</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>7,454,374</td>
<td>4,326,809</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Borrowings for program loans</td>
<td>710,157</td>
<td>828,289</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts held on behalf of others</td>
<td>14,550,666</td>
<td>16,736,265</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred revenue and amounts held under grants and contracts</td>
<td>4,817,674</td>
<td>6,556,122</td>
<td></td>
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</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>27,666,694</strong></td>
<td><strong>28,488,472</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Net assets:

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net assets:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>19,066,443</td>
<td>17,901,955</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Designated for Aregak</td>
<td>17,180,102</td>
<td>13,645,828</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Designated for Sager Brown</td>
<td>2,238,953</td>
<td>2,072,977</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other designated</td>
<td>4,102,927</td>
<td>1,542,836</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total unrestricted</td>
<td>42,588,425</td>
<td>35,163,596</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Temporary restricted</td>
<td>73,369,936</td>
<td>76,630,188</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>2,965,147</td>
<td>1,751,885</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>118,923,508</strong></td>
<td><strong>113,545,669</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2012</th>
<th>2011</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total liabilities and net assets</td>
<td><strong>$146,590,202</strong></td>
<td><strong>$142,034,141</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*All complete consolidated audited financial statement is available online at www.umcor.org.*
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Front Cover: Souad Kasem Issa and her daughters Rawan, 10, and Rahaf, 9, look out a window of the apartment where they live in Amman, Jordan.
Photo: Paul Jeffrey

Inside Front Cover: Clean water is distributed to locals in Somalia.
Photo: Muzaffer Baca, International Blue Crescent

Page 1:
Photo: Shutterstock

Pages 4–5: This refugee family from Syria, whose members asked not to be named because of fears about their security should they return to their home country, share tea in the rented “tent”—made from a billboard canvas—where they live in the village of Jeb Jennine, in Lebanon’s Bekaa Valley.
Photo: Paul Jeffrey

Page 7, top left: Pile of rubble in war-torn Afghanistan
Photo: Global Ministries staff

Page 7, top right: Local street in Kamina, Democratic Republic of the Congo
Photo: Amber Kubera

Page 7, bottom left: The UMCOR sign outside the country office in Kamina, DRC
Photo: Jay Rollins

Page 7, bottom right: Reconstruction of an EMH (Methodist Church of Haiti) school in the Bel Air neighborhood of Port-au-Prince, Haiti is underway.
Photo: Tom Quenet

Page 8: A new well in Camp Pensionne, outside of Kamina, DRC
Photo: Jay Rollins

Page 10: A woman walks in the Zaatar Refugee Camp, located near Mafraq, Jordan.
Photo: Paul Jeffrey

Page 11, left: A child waits for treatment at the Mutambara Mission Hospital in Mutambara, Zimbabwe.
Photo: Jay Rollins

Page 11, right: A community in Kamina, DRC waits for water from a new well built by UMCOR.
Photo: Jay Rollins

Pages 12-13: Zahida Al-Mohammed, a refugee from Syria, does her laundry in front of her family’s makeshift shelter in the village of Jeb Jennine, in Lebanon’s Bekaa Valley, where she arrived a month earlier.
Photo: Paul Jeffrey

Pages 14-15: In Bay Head, New Jersey, the force of Superstorm Sandy destroyed homes by piling several feet of sand and debris from the beach onto porches and against front doors.
Photo: Chris Heckert

Page 16, left: Cleanup efforts are underway after a spring tornado swept through Henryville, Indiana.
Photo: Susan Kim

Page 16, right: Digging out after Superstorm Sandy piled up sand and debris and flooded homes in Bay Head, New Jersey.
Photo: Chris Heckert

* Executive and Emergency Funding Committee Members
An Imagine No Malaria sign hangs outside a net distribution site near Mutambara, Zimbabwe.

Simon Mafunda shakes hands with a child during a follow-up visit to check on proper installation and usage of LLINs (Long Lasting Insecticidal Nets) in Zimbabwe.

A doctor at the S. Famille de Nazareth Health Clinic tests patients for malaria in Bongonga, Lubumbashi, DRC.

UMCOR South Sudan Mission Office

In Semyonovka, Armenia, Emma Manukyan (right), who is in poor health, cares for her daughter Maro (left), and two young grandchildren (center). Maro was a participant in a bee-keeping training that was supported by UMCOR.

Children watch as their parents participate in a sustainable agriculture training at the Alliance site outside of Kamina, DRC.

Alphonse Papouloute (right), an agronomist with UMCOR, talks with Nelio Saint Louis, a farmer in the rural Haitian village of Mizak, about how to increase his production of corn.

School children in Yei, South Sudan

Two women walk through the Zaatari Refugee Camp, located near Mafraq, Jordan. Opened in July 2012, the camp holds upwards of 50,000 refugees from the civil war inside Syria, but its numbers are growing. International Orthodox Christian Charities and other members of the ACT Alliance are active in the camp providing essential items and services.

A young boy greets UMCOR staff visiting the Fairfield Children’s Orphange at Old Mutare, Zimbabwe.